Typical Time Requirement for Steps	Steps	References and Helpful Links
2 weeks	Hiring Authority (HA) initiates requisition by emailing/meeting with HR Analyst (HRA). HA to complete Recruitment Intake Form. HRA posts requisition.	See Recruitment Intake Form
	HA identifies and confirms Screening Committee (SC) and Interview Committee (IC) participants. HA to complete Recruitment Planning Form.	How to Use Interview Panels and Search Committees See Recruitment Planning Form
	HA, SC, and IC participating in one or more of the functions of the selection process completes required courses or provides documentation of previously completed course.	Managing Implicit Bias in the Hiring Process
•	HA schedules recruitment activities according to their selected recruitment strategy.	See Scheduling Coordinator Task List
•	HA conducts Kick-Off meeting to charge the committee and provide orientation on recruitment strategy.	See Search Committee Charge & Confidentiality Statement
3 Days	Talent Acquisition Advisor (TAA) reviews all applications and refers qualified Candidates to the Referral Pool. HA receives notification from TAA regarding Candidates for review.	HireOnline: Manager's User Guide (requires login)
3 Days	HA and/or SC reviews and scores Candidate materials in HireOnline. Recommends Candidates for interviews. HRA reviews the HA recommendations of Candidates for interview. HRA conducts salary review on Candidates.	HireOnline: How to Score Candidates in the Referral Pool (requires login)
•	Search Committee Chair (SCC) facilitates drafting of interview questions. Sends draft to HRA for review and finalization.	
3 Days	Interview Committee (IC) interviews candidates, provides scoring in HireOnline.	HireOnline: How to Score Candidates in the Interview Pool (requires login)
3 Days	SCC facilitates debrief discussion with IC, makes decisions on final candidates. SCC refers final candidates to HA.	See Committee Recommendation Document
1 Day	HRA reviews recommendations of final candidates.	
3 Days	HA conducts 2nd round of interviews with final candidates. HA makes selection for reference checks.	
1 week	HRA reviews HA's selection for hire. HRA provides reference check guidance to HA. HA performs reference check on selected candidate for hire.	See Reference Check Form
3 Days	HRG performs equity analysis and provides salary range recommendation to HA. HRA routes salary offer to TAA for approval.	
3 Days	HA contacts selected candidate and makes an official verbal offer. May send follow up email with deadline for response.	
\rightarrow	HA notifies HRA of offer acceptance via email.	
2 weeks	HRA initiates new hire processing, background check, notice period.	
0	HRA sends HA and SCC Recruitment Close Out Checklist. HRA closes requisition, files recruitment activity materials.	See Recruitment Close Out Checklist